Breakthrough Management in Process Industry

Problem
- Variability in achieved results between similar projects
- Inability to unblock projects due to decision-making dependency
- Lack of communication of solutions implemented and results obtained

Root causes
- Different project approach according to different leaders
- No standard for escalation of problems/decisions required
- Each project developed without knowledge of other ongoing projects

Solution approach
- Structured improvement sprints with 6-month cycles for planning, design of solutions and implementation. Between each phase and during the implementation, status updates with top management are organised. Implementation is followed by one year of monitoring
- Standard Project Board guides project teams through a standard implementation approach and serves as a communication tool to all stakeholders
- Project Portfolio Benefit Tracking brings together all ongoing projects for a visual check on KPI results and aids in decision making

Benefits

Annual Savings £300,000 from projects implemented