Value Stream Analysis in Packaging Industry

Problem
• Downward trend in EBITDA
• Failure to meet the annual budget
• Undefined business strategy
• High stock levels

Root causes
• Lack of a consolidated, organisation-wide improvement system and culture
• Lack of defined strategy

Solution approach
• Standardisation and consolidation of the strategy of each business unit
• EBITDA improvement through breakthrough implementation projects
• Implementation of a global improvement system
• Implementation of projects in several countries

Benefits
Annual Savings £1,9 million